

Starting Point



L.A.U.N.C.H.

Career Conference

Career Roadmap

A career roadmap is a strategic tool that defines the what and why. It provides a visual representation of the steps you need to take to reach a professional goal. It considers the steps that you may take to reach your goals and aspirations of reaching a certain career or role. It acts as guidance to help you make better-informed decisions about your career prospects and is a useful way to monitor your career progression. A roadmap is flexible, which allows you to adjust your goals over time depending on any decisions you make during your career.



Your Name:

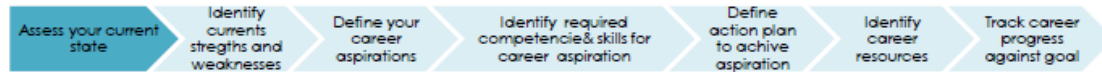
Date:

Three Components of a Career Roadmap

Define your starting point

Define Career Goals & its Requirements

Identify actions plans that connects your starting point with your aspirations



My Career Aspiration:
(your desired career role/ position)

Why it matters to me

My Life values
(what matters most to me (e.g. work life balance, title, personal fulfillment, earn more, professional recognition, etc.)

What I am good at

What I need To improve on

My Fears or things that hinder me

Plans to overcome my fears

Business Architecture: your path to the rewarding career

Sasha Aganova

Business Architect
Partner at Process Renewal Consulting Group
Lecturer at University of Toronto

September 7, 2024





About Process Renewal Group

Consulted here:

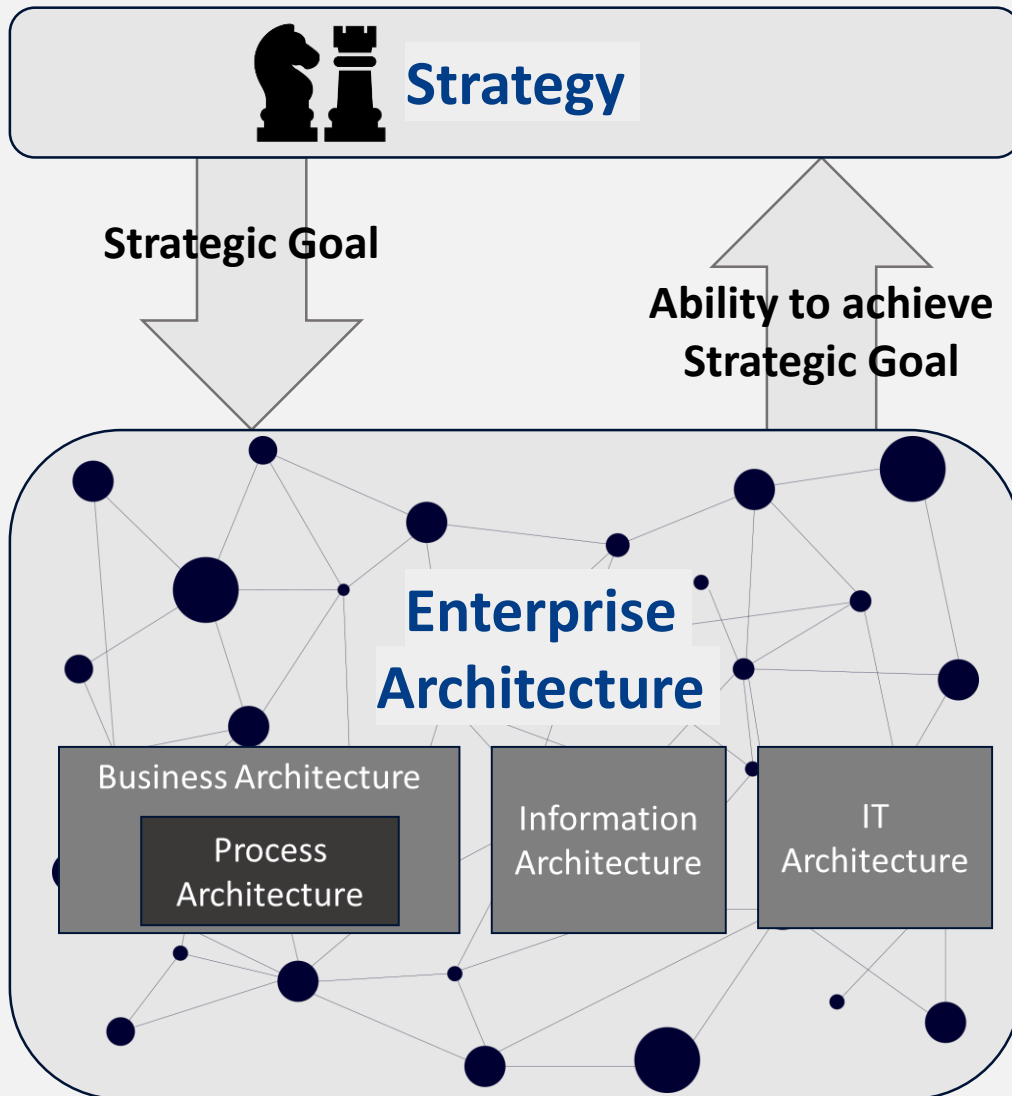
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Today's Journey

- What is Business Architecture?
- The Business Architecture Profession
- Starting Your Career
- Action Plan

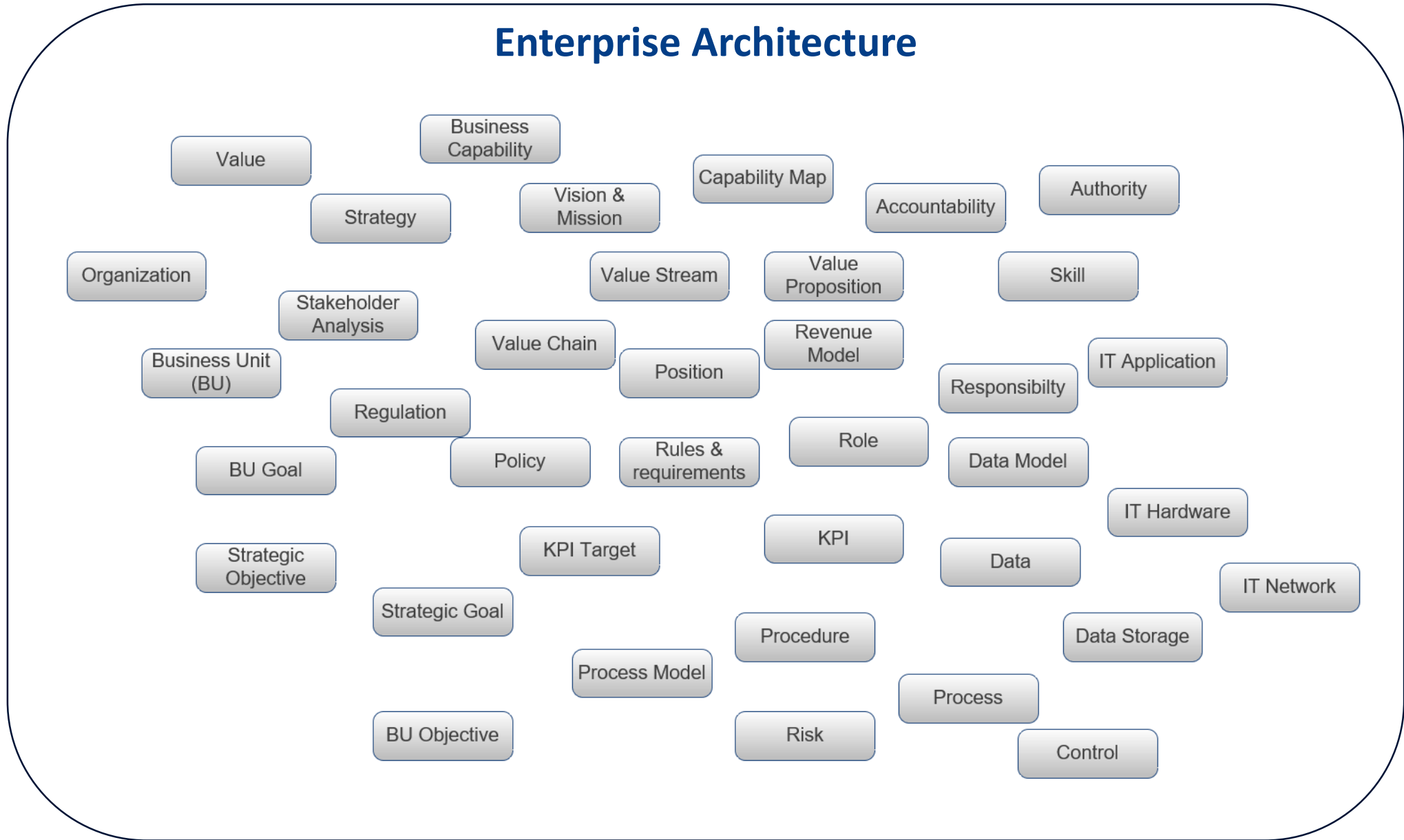


What is Business Architecture?

- Bridge between strategy and execution
- Holistic view of the organization
- Aligns Business and IT
- Facilitates change and transformation

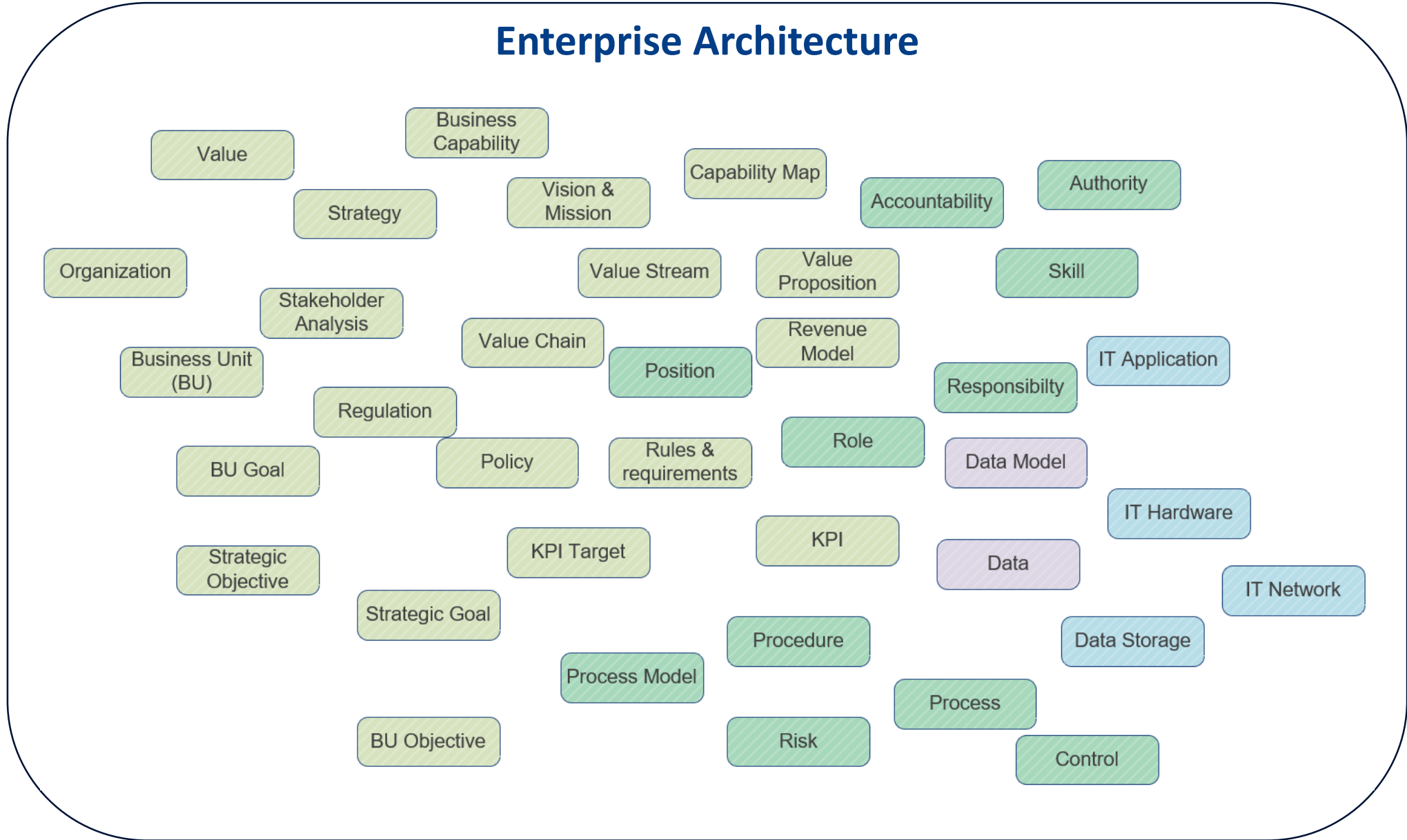


Enterprise Architecture





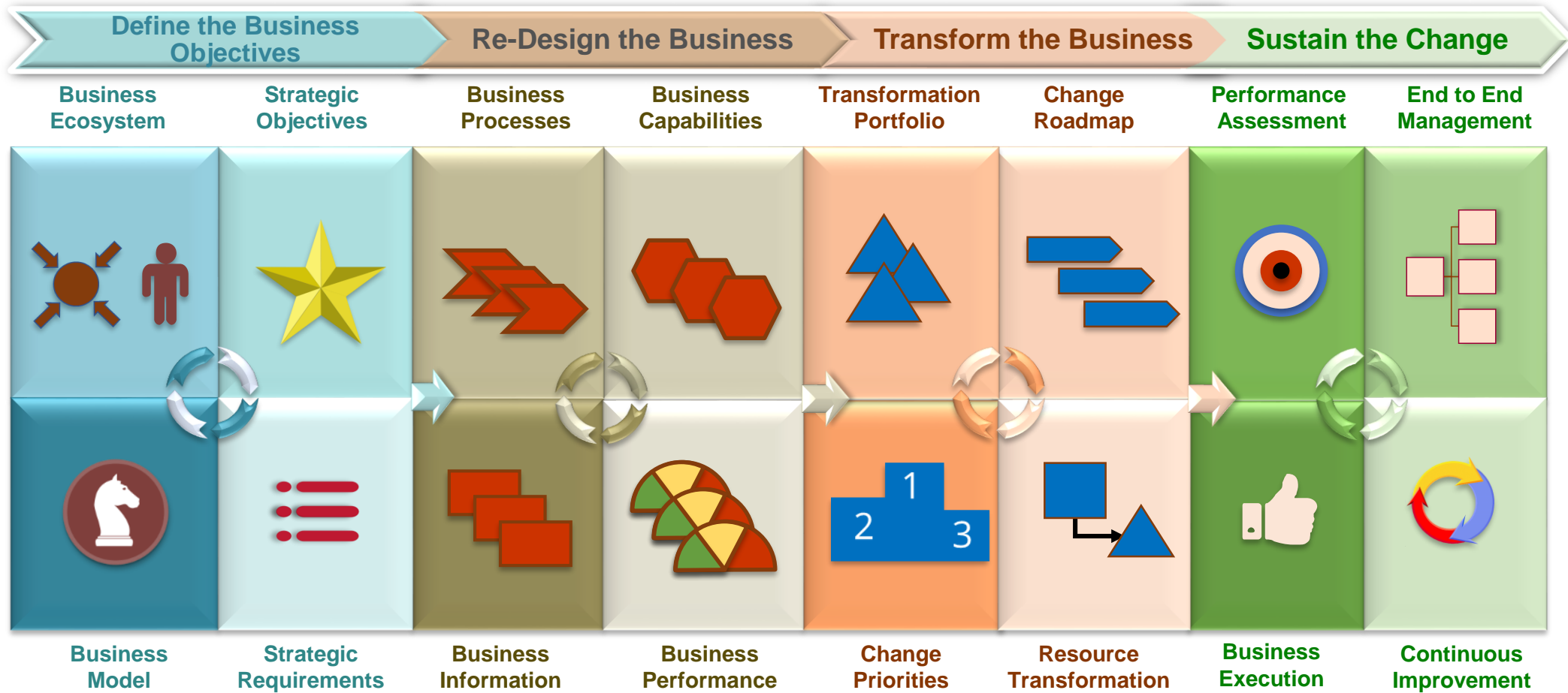
Enterprise Architecture





Strategy Realization Journey

Our job is to architect organisation to implement strategy



Examples of Architecture Artifacts

ENTERPRISE ARCHITECTURE

BUSINESS ARCHITECTURE

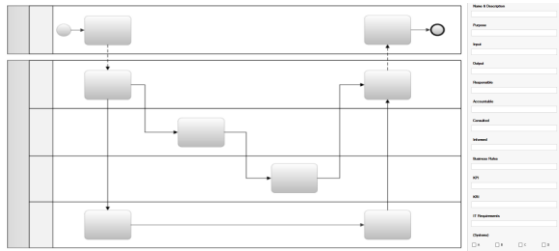
PROCESS ARCHITECTURE

IT ARCHITECTURE

DATA & APPLICATION ARCHITECTURE

PROCESS DESIGN

APPLICATION DESIGN



process specs

PROJECT ID	TSH130 WRA	SOP								
PROJECT TITLE	RA SELECTION AND DISPATCH									
UC ID	5.2									
Rev #	2.7									
Created by	PAC CPM Alex Agony									
Priority	Medium									
Frequency of Occurrence										
UC Description	Select an appropriate RA and optimize/optimize an Assignment Board									
Primary Action	GA Dispatch and VLS									
Secondary Action	Client, Drivers and Tugs Application, RA Triage									
DRIVERS	Independent Adjuster									
POSITIONS	NCL Alex Agony (Created and recorded)									
Positioning	Appropriate RA is scheduled									
1. BUSINESS RULES <ol style="list-style-type: none"> Response Time: 50% of incoming customer calls need to be dispatched within 9 hours, and 65% - within 24 hours. Minimize the match between the set of the RA's and the requirements of the engagement (E) Meet previous appointment time (D) Minimize travel time (S) - Calculate travel time between assignments incl. function home base Minimize the use of the (A) Independent Adjusters (I) - Calculate the number of jobs performed by RA's. Response Time: 50% of incoming customer calls need to be dispatched within 9 hours, and 65% - within 24 hours. 										
2. Flow of Error - Main Scenario <table border="1"> <thead> <tr> <th>ISSUES</th> <th>VLS</th> </tr> </thead> <tbody> <tr> <td>1.1.1 UPON RECEIPT OF the RA Appointment Details, Client, and RA Dispatch Type</td> <td></td> </tr> <tr> <td>1.1.1.1 GET RA Appointment Details TO DISPATCH TO THE RA Appointment Date/Time, and RA Assignment Address</td> <td></td> </tr> <tr> <td>1.1.1.2 SEND the Client, RA Dispatch Type, Adjustment, and RA Appointment Date/Time and RA Assignment Address TO 5.2.2 Select RA Options/Assignments</td> <td></td> </tr> </tbody> </table>			ISSUES	VLS	1.1.1 UPON RECEIPT OF the RA Appointment Details, Client, and RA Dispatch Type		1.1.1.1 GET RA Appointment Details TO DISPATCH TO THE RA Appointment Date/Time, and RA Assignment Address		1.1.1.2 SEND the Client, RA Dispatch Type, Adjustment, and RA Appointment Date/Time and RA Assignment Address TO 5.2.2 Select RA Options/Assignments	
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logic specs

step logic, business rules

step logic, validation rules

DATA FIELD	SOURCE	Record Package/Product	Package & Ship VEH	Receive WH Transfer	Palletize Order	Ship Order	Issue Call Result	Discard Inventory	Adjust Inventory	Create Purchase Order	Allocate Inventory to Orders	DO NOT COMMIT
Product	U	D	D	D	D	D	U	U	U	D	D	A
Format												AN
SKU	A	D	D	D	D	D						AN
Harvest Date	U	D	D	D								DFT
Quantity	D	D	D	D								N
Site	U	D	D	D								AN
Lot Code	A	D	D				U	U	U			AN
Transfer ID	A	A	A	U								AN
Ship Date	U	U										DFT
Source Warehouse	U	U	A									AN
Destination Warehouse (Transfer)	U	U	A									AN
CHP Pallets Used	C	C										N
One Way Pallets Used	C	C										N
Best Before Date	A	D	D				D	D	D	D		DFT
QTY Av	C	C										N
Trn QTY	C	C										N
CHP Pallets QTY Sent	C	D										N
One Way Pallets QTY Sent	C	D										N
CHP Pallets QTY Rec	U	U					D	U	D			N
One Way Pallets QTY Rec	U	U					A	A	U	D		N
QTY Sent	C	C										N
QTY Rec	U	U										N
Customer	U	D					U	D	U	AN		AN
Order	U	D					C	C	C	D		N
Order QTY	C	C										N
Prd QTY	C	C										N
GA Status	U						A	A				N
Comments (WH Transfer)	C						U	C	D	A		AN
Destination Warehouse (Order)	C						D	D	D	DFT		N
Ship Date	D	D					U	U	U	D		DFT
GA Result Date	A	A					U	U				DFT
Reason (GA Status)	A	U										A
Prd	U	U										AN
Location?	U	U										AN
System QTY	C	C										N
Adjustment	C	C					D	D	D			N
Reason	A	D										N
Reason (Discard)	C	C										AN
Reason (Adjustment)	C	C										AN
Comments (Adjustment)	C						U	D	AN			AN
QTY Sent	D	D										N
QTY Avd	C	C										N

fields requirements

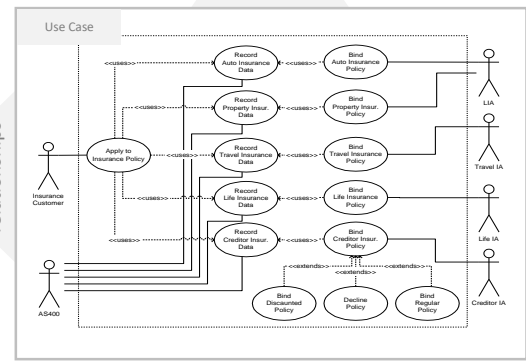
fields

attributes

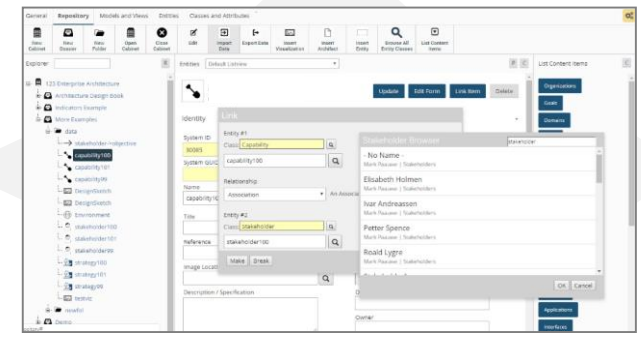
ORDER	PO
OrderID	int(10)
ProductCode	int(10)
CustomerID	int(10)
InvoiceID	int(10)
ProductPriceEach	num(19,00)
ProductQuantity	int(25)
DeliveryAddress	var(255)
PlacedDate	date
DeliveryDueDate	date
ShippedDate	date
DeliveredDate	date
Status	int(10)
Comments	var(255)



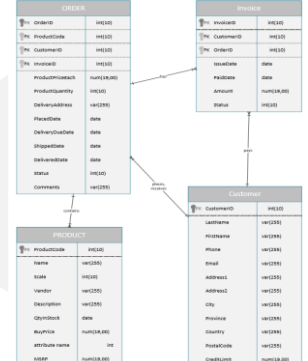
role relationships



use cases



data format & configuration





A Day in the Life of a Business Architect

- Architect organisation to implement strategy
- Analyse & re-design business processes and capabilities
- Collaborate with business & change stakeholders across the organization
- Develop and maintain business architecture artifacts



Business Architecture: your path to the rewarding career

Diekola Oshinubi, MBA, BRMP, CBA

Business Relationship Management and
Product Ownership, Enbridge

September 7, 2024





Technical Skills

- Business Modeling
- Performance Management
- Process Modeling
- Capability Modeling
- Business Rules Modeling

Soft Skills

- Stakeholder Management
- Collaboration and Influencing
- Presentation
- Storytelling
- Change Management

Business Architect Skills & Competencies

Mindset

- Systems Thinking
- Design Thinking
- Strategic Perspective
- Continuous Improvement Orientation
- Adaptability to Complexity

Laying the Foundation

- Relevant degrees:
Business, IT, Engineering
- Complementary backgrounds:
Business Analysis, Project Management
- Importance of industry experience
- Ongoing professional development



Your Path to Business Architecture

- Build foundational skills
- Gain relevant experience
- Network and join associations
- Obtain certifications
- Seek mentorship
- Apply for Business Architecture roles or transition internally



Your Professional Community

- Business Architecture Guild
- BPTrends (BPTrends.info)
- IIBA (International Institute of Business Analysis)
- Local Business Architecture Groups
- Local IIBA Chapters

Certifications

- CBA (Certified Business Architect)
- PRG training with a BPTrends certification
- CBAP (Certified Business Analysis Professional)
- TOGAF (The Open Group Architecture Framework)

CBA (Certified Business Architect)

- Business Architecture Guild - <https://learning.businessarchitectureguild.org/certification>
- CBA Certification formalizes the yardstick for professional competencies based on a defined framework and well-articulated set of practices.
- Certification is Self-guided and at your own pace. Readiness quizzes provided
- Cost - \$125 + 375 USD (membership, certification fees)
- The Business Architecture Guild® 's A Guide to the Business Architecture Body of Knowledge® (BIZBOK® Guide) provides a comprehensive perspective on exam topics.
- Other online certification exam resources
- To maintain certification:
 - CEUs expire every 3 years.
 - Guild Membership and 25 earned CEUs are required to renew

Next steps



L.A.U.N.C.H.

Career Conference

My Career Action Plan

A career Action Plan helps you focus on your goals and plan for the future. It provides a practical way to achieve what your career aspirations



Your Name:

Date:

My career aspiration
(your desired role/ position)

Status <i>(check off if complete)</i>	Complete by <i>(<insert date>)</i>	Milestone Activity <i>(tasks and activities to be completed to achieve career aspiration)</i>	Responsible Party	Supporting Party <i>(e.g. career mentor or coach and any other role that will support in carrying out this action)</i>
<input type="checkbox"/>				
<input type="checkbox"/>				
<input type="checkbox"/>				
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